

OGC Gateway™



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# OGC Gateway™

- ❑ What is OGC Gateway?
- ❑ Why use OGC Gateway?
- ❑ How does it work?
- ❑ What makes OGC Gateway successful?
- ❑ What is the future of OGC Gateway?



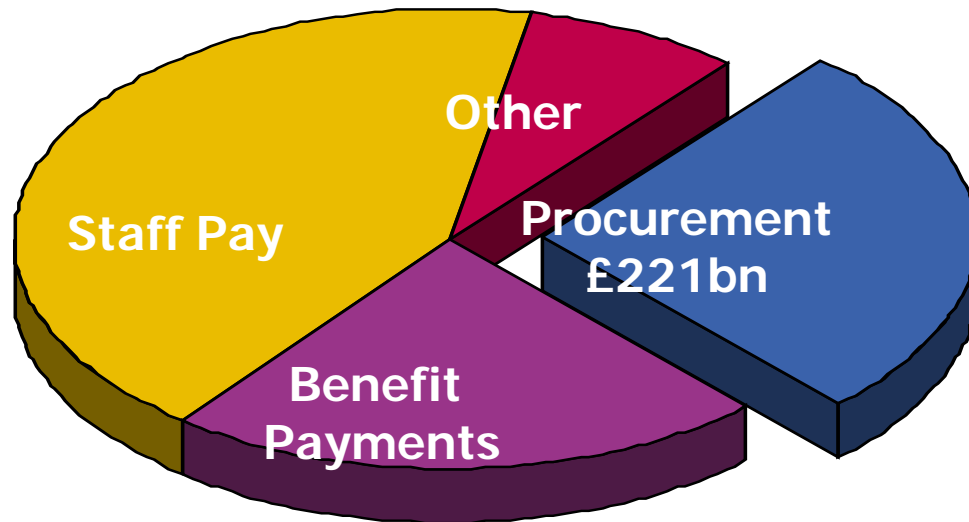
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# Office of Government Commerce



The Office of Government Commerce (OGC) is an independent office of H.M Treasury, established **to help Government deliver best value from its spending.**

UK public expenditure £660bn (08/09):  
Procurement accounts for one third of all spent.



# OGC Major Projects Directorate

**Aim: To contribute to a measurable improvement in the Government's major programmes and projects, through regular reporting and assurance.**

OGC Gateway is the primary assurance tool



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# What is OGC Gateway?

- An **independent, peer review** of programmes & project's, providing a **forward-looking, Delivery Confidence assurance**
- A **strategically** focussed, **3-4 day review**, by a team of **experienced**, project- experienced, **accredited** reviewers
- Undertaken at **key decisions points** in a programme or project's development
- The assurance given is **evidence based**
- Process is **confidential**, yet **candid and open**
- Provides a report for the **Senior Responsible Owner (SRO)** on **final day of the review**



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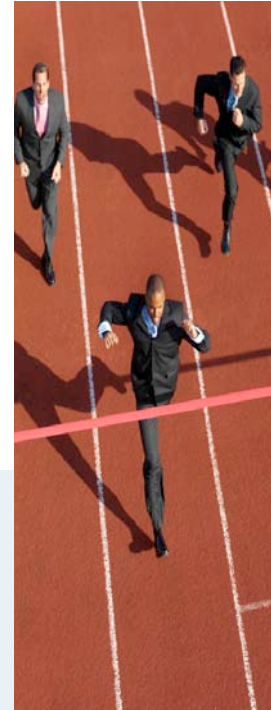
# Why use OGC Gateway?

- ❑ Independent peer reviews are proven public and private sector good practice
- ❑ OGC Gateway reviews provide assurance and support for Senior Responsible Owners (SRO's) in discharging their responsibilities to achieve their business aims
- ❑ Developed specifically for large Public Sector programmes and projects
- ❑ To help projects achieve more realistic time, cost and benefits targets
- ❑ A proven track record over 9 years and with over 4500 reviews completed



# Why use OGC Gateway?

- ❑ Delivered over **£2.5bn cost avoidance savings** for UK central civil government projects between 2001 and 2008 (National Audit Office validated).
  - £2.5bn = approximately **3.5%** of project spend
  - Gateways cost = approximately **0.01%** of project spend
- ❑ Enhances the programme/project management capability by:
  - Supporting cross-organisational sharing of good practices
  - Developing knowledge and skills of those who participate



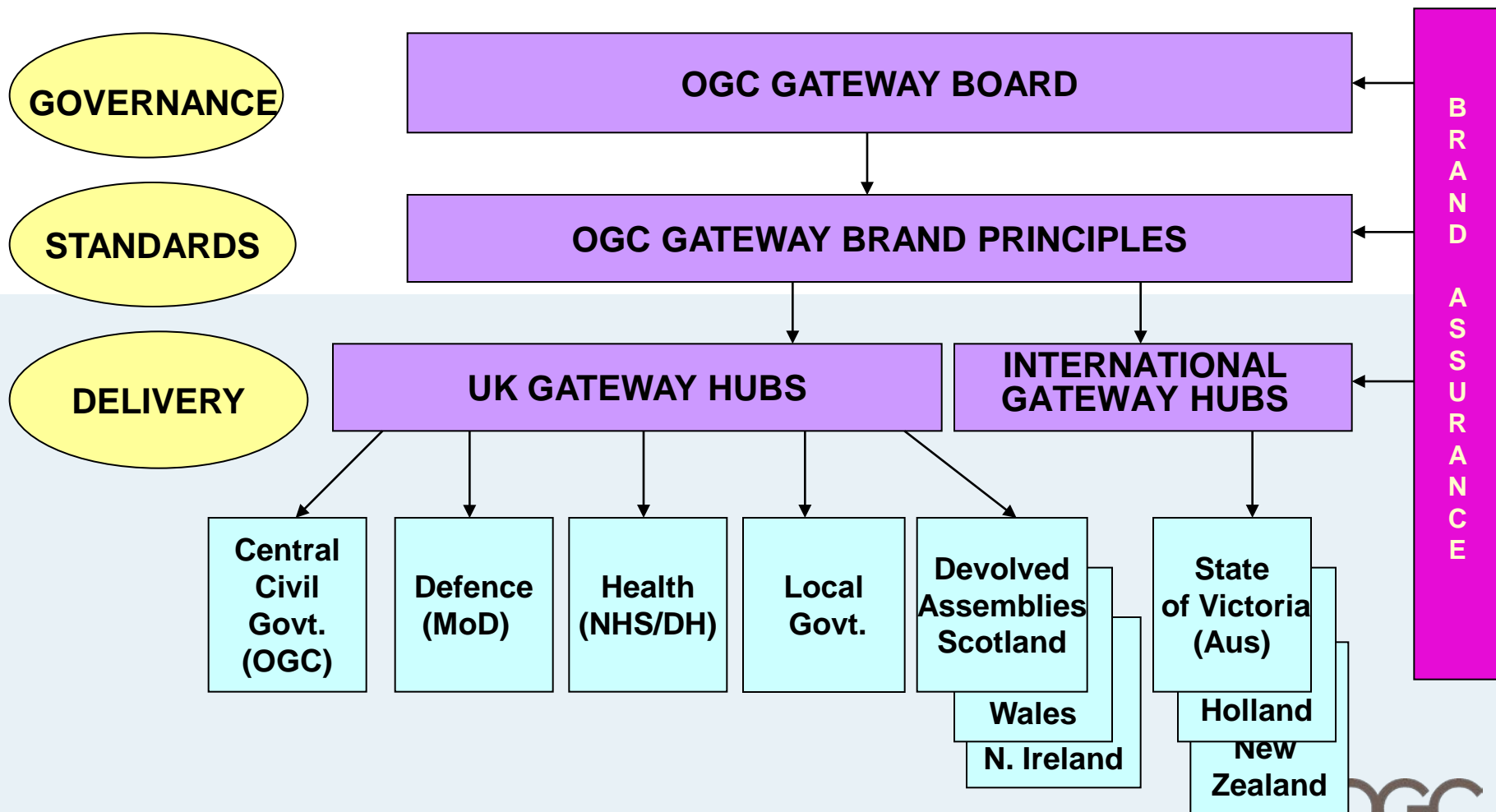
**OGC Gateway will NOT solve all your project problems,  
but it can DEFINITELY help**





# How does OGC Gateway work?

## Organisation





# OGC Gateway™ Reviews

- **OGC Gateway Review 0 – Strategic Assessment (Programmes only)\***

Need and support, strategic direction, outcomes, control

- **OGC Gateway Review 1 – Business justification**

Need and support for the project, affordable, achievable and vfm

- **OGC Gateway Review 2 –Delivery Strategy**

Acquisition & delivery strategy appropriate, business change plans

- **OGC Gateway Review 3 – Investment decision**

Required, affordable, deliverable, investment appropriate, benefits & delivery plans

- **OGC Gateway Review 4 – Readiness for service**

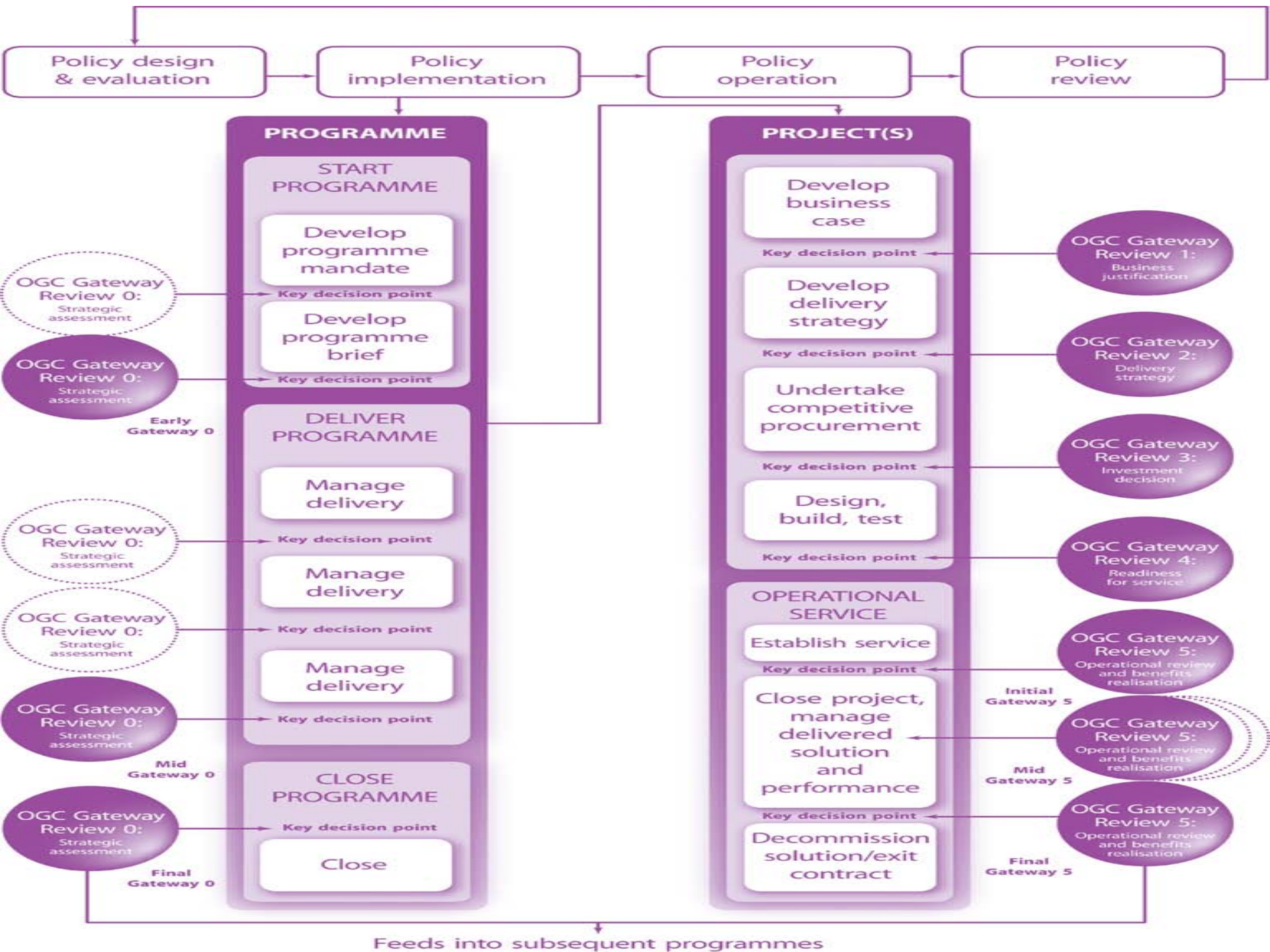
Transition to operations, benefits realisation, ownership

- **OGC Gateway Review 5 – Operations Review & Benefits evaluation\***

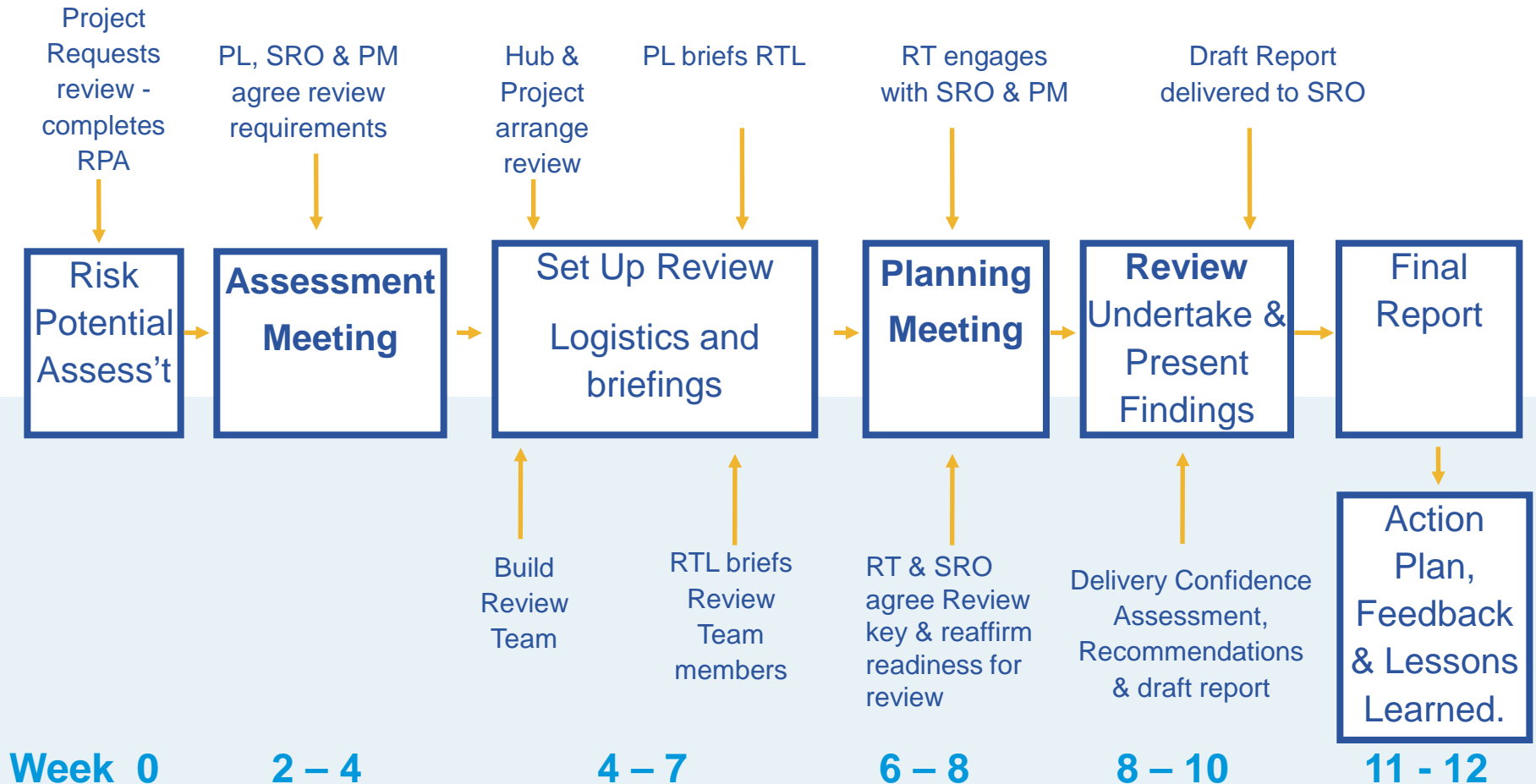
Operational & contract management, Benefits realisation -return on investment

\* Repeatable





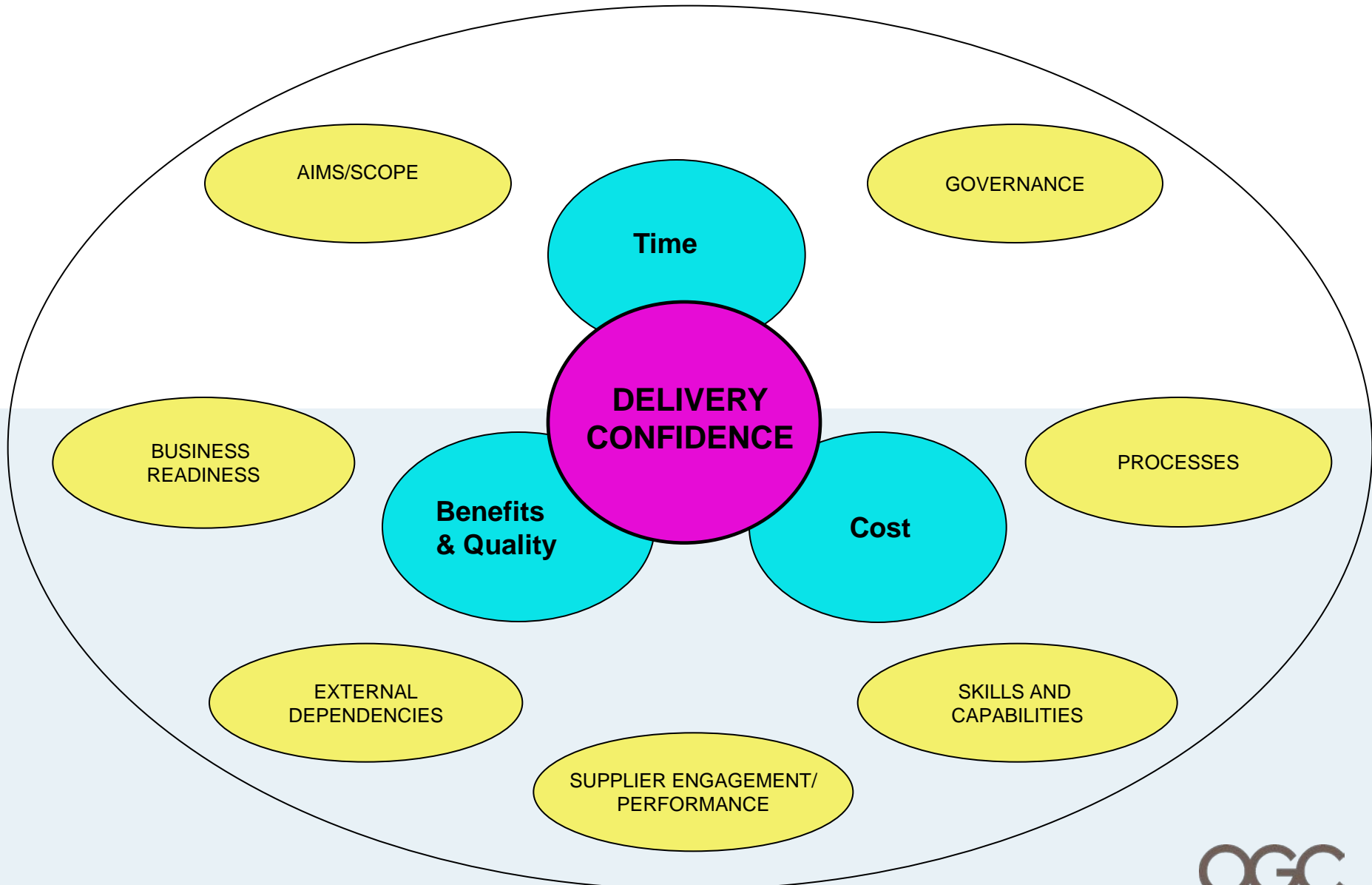
# A Gateway Review – Process Timeline








RPA = Risk Potential Assessment (See website)  
 PL = Gateway Portfolio Leader  
 RTL = Review Team Leader



# Delivery Confidence - Factors considered



# Delivery Confidence Definitions

	<p>Successful delivery of the programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly</p>
	<p>Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery</p>
	<p>Successful delivery appears feasible but significant issues already exist requiring urgent management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun</p>
	<p>Successful delivery of the programme is in serious doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible</p>
	<p>Successful delivery of the programme cannot be achieved. There are major issues on programme definition, schedule, budget required quality and benefits delivery, which at this stage do not appear to be manageable or resolvable. The Programme may need re-baselining and overall viability re-assessed.</p>



# What makes OGC Gateway successful?

## □ Environment

- **Senior management commitment and buy-in**
- **Acceptance of external scrutiny**
- **Openness and honest sharing of issues and concerns**
- **Interviews undertaken in confidence**

## □ The Process

- **Short, focussed & forward looking review**
- **Consistent standards, but with some flexibility**
- **Timely Report**
- **Sharing lessons learned and enhancing capability**

## □ People

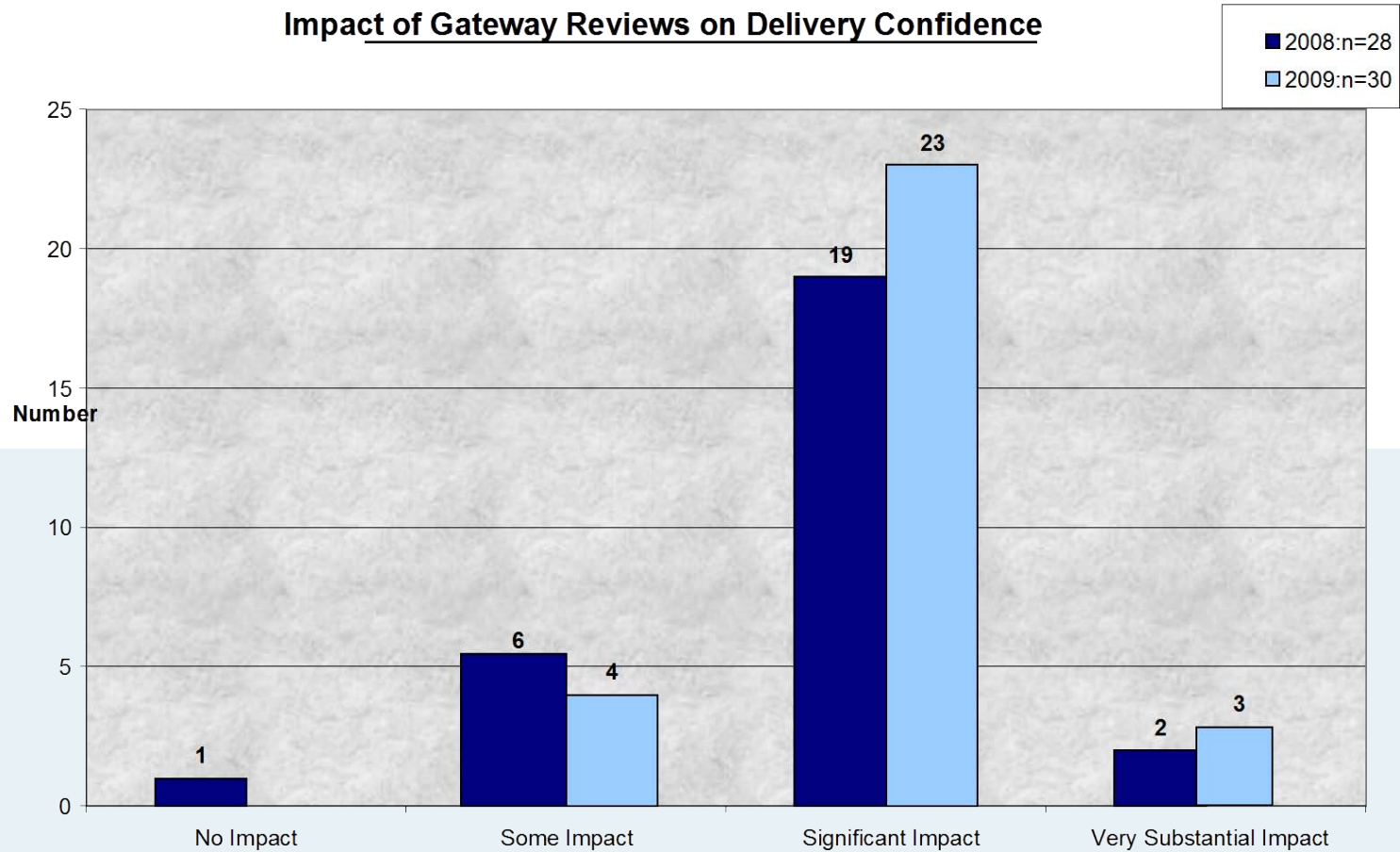
- **Active participation of SRO, project team and stakeholders**
- **Trained, accredited, skilled, respected and experienced Reviewers**
- **An effective Gateway Support Team (Hub)**





# Customer feedback

Impact of Gateway Reviews on Delivery Confidence





# OGC Gateway - Feedback

**“The OGC’s Gateway Review process adds further rigour to key projects and evaluates them on their ability to deliver on stated objectives”.**

Confederation British Industry (CBI) – World Class Public Services Report 2009

***“Gateway has been one of the great innovations in Government projects, it gives a substantial assurance to Permanent Secretaries, SROs and to Parliament”***

Sir John Gieve – Home Office Permanent Secretary

***‘Gateway reviews remain the most potent and useful of all the scrutinies [available]’.***

Robert Raine – Home Office: 2012 Olympic Security Director

**“I view the OGC Review process as valuable assurance of project development and a positive independent means to steer a project to ultimate success.”**

Vice Admiral Peter Wilkinson – MOD: Defence Training Review SRO

**“ The Gateway team recognised the challenges unique to a major and sensitive cross government initiative. The report was clear and decisive, it will not only be of use to me but also to government stakeholders”**

Gary Downes – DUIS: Student Loan Sales Programme SRO

**“The Review was a very positive event for us. Interviewees felt challenged and engaged in a lively discussion with reviewers, touching on a wide range of questions and propositions.”**

Alan Barnish - Home Office: National Identity Scheme SRO



# OGC Gateway - An evolving product

- 2001** - Introduced to UK Central Government for IT-enabled projects
  
- 2004** - Gate 0 introduced for programmes, definitions refined
  - Workbooks updated
  
- 2007** - Governance framework and Brand Assurance function established
  
- 2008** - Gateway Principles updated
  - Delivery Confidence Assessments introduced
  
- 2009/10** - Introduction of a “Starting Gate”
  - Risk Potential Assessment tool updated
  - Workbook refresh
  - Assuring Action Plans process embedded



# OGC Gateway – A Summary

- ❑ A proven assurance product
  - Over 4500 reviews completed
  - Growing international reputation
- ❑ Supporting effective project delivery
- ❑ High degree of customer satisfaction
- ❑ An evolving product



[http://www.ogc.gov.uk/what\\_is\\_ogc\\_gateway\\_review.asp](http://www.ogc.gov.uk/what_is_ogc_gateway_review.asp)

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# Domo arigato

## Phil Kemp

